



April 14, 2021

Company name: Mitsubishi Materials Corporation  
 Representative: Naoki Ono, Chief Executive Officer  
 Security code: 5711 (shares listed on First Section of Tokyo Stock Exchange)  
 Contact: Yuji Omura  
 General Manager, Corporate Communications Dept.  
 Tel: +81-3-5252-5206

Company name: Ube Industries, Ltd.  
 Representative: Masato Izumihara, President and Representative Director  
 Security code: 4208 (shares listed on First Section of Tokyo Stock Exchange and Fukuoka Stock Exchange)  
 Contact: Osamu Akutagawa  
 General Manager, CSR & General Affairs Department  
 Tel: +81-3-5419-6110

### **Mitsubishi Materials and Ube Industries Announce Establishment of the Successor Company for Integration of Cement Businesses**

On September 29, 2020, Mitsubishi Materials Corporation (“Mitsubishi Materials”) and Ube Industries, Ltd. (“Ube Industries”) announced the signing of a definitive agreement between both companies for the integration of their respective cement businesses and related businesses (the “Integration”).

Regarding the above, Mitsubishi Materials and Ube Industries hereby announce establishment of the new company (the “Successor Company”) as originally planned. The details of the Successor Company including matters that were undecided at the announcement in September, 2020 are as follows.

#### Overview of the Successor Company (As of April 14, 2021)

1. Name	C Integration Arrangement, Ltd. *1	
2. Location	2-1-1, Uchisaiwaicho, Chiyoda-ku, Tokyo	
3. Representative	Makoto Koyama, Representative director Kazuto Hirano, Representative director	
4. Business Description	Investigation of markets related to the cement, ready-mixed concrete, limestone, resource recycling, power utility, coal, construction materials, and other related businesses, and the investigation and obtainment of approvals required for conducting these businesses.	
5. Capital	50 million yen	
6. Date of Establishment	April 14, 2021	
7. Shares Issued	100	
8. Fiscal Year-End	March 31	
9. Shareholders	Mitsubishi Materials (50%), Ube Industries (50%)	
10. Relationship with the Splitting Companies		
	Capital relations	Equity method affiliate equally owned by Mitsubishi Materials and Ube Industries.
	Human relations	Dispatch of directors and other personnel from Mitsubishi Materials and Ube Industries.
	Business relations	Not applicable.
	Applicability to related parties	The company is an affiliated company of Mitsubishi Materials and Ube Industries, and is a related party.

\*1: The Successor Company plans to change its name after the effective date of the Integration (scheduled for April,2022).